

July 28, 2022

Kelly Walsh  
BC Hydro Relationship Manager – Hydro Rep Delegate  
BC Hydro Site C Construction Office  
6726 269 Road  
Charlie Lake, BC, V0C 1H0

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Randy Barrie  
Contractor Representative  
1081239 BC Ltd. (dba Industrial Shuttle)  
960-4 – 112th Street  
Fort St. John, BC V1J 7H2

Re: BC Hydro Site C Shuttle Services – PO 4130006243 (previously CO 98693)

Subject: **Reference Letter**

To whom it may concern,

Please accept this letter of reference as validation of Industrial Shuttle abilities, skills and services to carry out the shuttle services as required by BC Hydro for the Site C Clean Energy project (“Site C”).

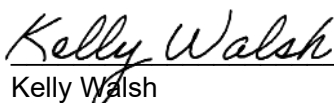
Industrial Shuttle provides the shuttle services to BC Hydro Staff, Contractors and Consultants for Site C, BC Hydro’s newest hydroelectric project in Northeast British Columbia. This 1100-megawatt dam, 82-kilometer reservoir and associated transmission lines will enter service in 2024 providing generations with renewable hydroelectric power for decades to come.

BC Hydro and Industrial Shuttle entered into commercial terms for providing shuttle services on May 19, 2017.

Industrial Shuttle is recognized by the Site C’s Worker Accommodation group for their collaborative attitude and in helping BC Hydro find cost effective solutions that benefit Site C.

Should you have any questions or comments please feel free to contact me at the contact coordinates noted above.

Sincerely,



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Kelly Walsh  
BC Hydro Relationship Manager  
Hydro’s Representative Delegate